

APPENDIX 1

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Sub-Vision 1: Equitable and Sustainable Social and Economic Development in Southern Africa

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
Regional Integration	Harmonisation of the enabling environment	Harmonise water policies and legislation	Harmonisation by 2006 (RISDP)	<ul style="list-style-type: none"> Member States SADC Secretariat 	Same as target	Member States' water policies are harmonised	RSAP AAA 1, 9&10 RISDP Water Target 4
	Coordinated management of shared water courses	Development of a regional water policy and strategy	Established by March 2005 (RISDP)	<ul style="list-style-type: none"> SADC Secretariat 	Same as target	Regional water policy and strategy are adopted by SADC	RSAP AAA 11 RISDP Water Target 1
		Establish RBOs	All 15 RBOs established by 2015	<ul style="list-style-type: none"> Member States SADC Secretariat Cooperating partners 	8 RBOs established by 2006 (RISDP)	All RBOs are functioning	RSAP AAA 8 RISDP Water Target 5
	Effective institutional mechanism	Strengthening of SADC Secretariat (Water Division)	Institutional stability by 2006	<ul style="list-style-type: none"> SADC Secretariat 	Status of Water Division clarified by 2005	Full-time staff appointed in 2006	RSAP AAA 7 RISDP Water Target 7

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
		Institutional strengthening of shared watercourse institutions	Effective institutions by 2025	<ul style="list-style-type: none"> • Member States • SADC Secretariat 	All SWCI have Secretariat in place	SWCI Secretariats are functioning	RSAP AAA 3 RISDP Target 7
	Good governance	Develop guidelines for good governance with regard to equitable allocation and access to water (transboundary and national)	Guidelines by 2008	<ul style="list-style-type: none"> • SADC Secretariat • Regional NGOs • RBOs • Member States • Private sector 	TORs for guidelines by 2006 Draft guidelines by 2007	Guidelines used by RBOs and Member States	RSAP AAA 20
		Build awareness of decision-makers about good governance	Awareness programme implemented by 2008	<ul style="list-style-type: none"> • SADC Secretariat • Member States • Regional NGOs • Private sector 	Awareness programme developed by 2006	Increased participation of stakeholders in decision-making	RSAP AAA 20

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
	Equitable trade and Investment	Promote economic diversification and align investment choices with availability of water	Ongoing beyond 2025 (links to SADC investment strategy)	<ul style="list-style-type: none"> • SADC Secretariat • National governments • Private sector • Multilateral development agencies 	Balanced economic diversification by 2015	Projects that reflect this alignment and diversification are implemented	RISDP investment strategy
Poverty Eradication	Economic diversification	Promote economic diversification and align investment choices with availability of water	Ongoing beyond 2025 (links to SADC investment strategy)	<ul style="list-style-type: none"> • SADC Secretariat • National governments • Private sector • Multilateral development agencies 	Balanced economic diversification by 2015	Projects that reflect this alignment and diversification are implemented	RISDP investment strategy
IWRM	Improvement of education, awareness, training and research	Build awareness of decision-makers about good governance	Awareness programme implemented by 2008	<ul style="list-style-type: none"> • SADC Secretariat • Member States • Regional NGOs • Private sector 	Awareness programme developed by 2006	Increased participation of stakeholders in decision-making	RSAP AAA 20

Sub-Vision 2: Equitable Access to Water of an Acceptable Quantity and Quality in Southern Africa

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
Regional Integration	Harmonisation of the enabling environment	Harmonise water policies and legislation related to water services	Harmonisation by 2010	<ul style="list-style-type: none"> Member States SADC Secretariat 	Same as target	Member States' Water Services Policies are harmonised	RSAP AAA 1, 9&10 RISDP Water Target 4
	Effective institutional mechanism	Establishing and strengthening regional coordination of institutions dealing with water supply	Institutions effectively cooperating for supply of water services by 2015 MDGs	<ul style="list-style-type: none"> SADC Secretariat WS institutions in the region Cooperating partners Member States Private sector NGOs CBOs 	Association of water supply and sanitation institutions established in the region in 8 RBOs by 2010	Increased coverage in access to water	RSAP Projects AAA4, 5, 6, 7, 17, 22 National MDG initiatives
		Development of the capacity of national institutions dealing with water supply and quality	National water services institutions are capacitated to fulfil their water services mandate	<ul style="list-style-type: none"> SADC Member States 	National water supply institutions are functional	Increased customer satisfaction in the region	RSAP Projects AAA4, 5, 6, 7, 17, 22 National MDG initiatives

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
	Good governance	Develop guidelines for good governance with regard to equitable allocation and access to water (transboundary and national)	Guidelines by 2008	<ul style="list-style-type: none"> • SADC Secretariat • Regional NGOs • RBOs • Member States • Private sector 	TORs for guidelines by 2006 Draft guidelines by 2007	Guidelines are used by RBOs and Member States	RSAP AAA 20
Poverty Eradication	Water supply and sanitation	Invest in water supply and sanitation programmes for urban and rural areas	SADC region has 100% access to water supply and sanitation by 2015 (each country to determine distance from a safe water source)	<ul style="list-style-type: none"> • SADC Water Division • Member States • Water Services Institutions • Private sector • NGOs • CBOs 	As per MDGs on water supply and sanitation by 2015	Improved urban and rural supply Reduced incidences of water-induced diseases Improved assurance of supply (reduced outages) Greater customer satisfaction	RSAP Projects AAA4, 5, 6, 7, 17, 22 National MDG initiatives

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
	Food security	Make optimal allocation of water for small- and large-scale irrigation	See sub-Vision 4: Food security				
	Energy security	Make optimal allocation of water for small and large multi-purpose schemes, incl. hydro-power dams	See sub-Vision 5: Energy security				
	Economic diversification	Optimal allocation per sector	Ongoing	<ul style="list-style-type: none"> • SADC Water Division • Member States • Water Services Institutions • Private sector • Industries 	Ongoing	Improved equitable sectoral allocation	

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
IWRM	Environmental sustainability	Promote re-use of water	Ongoing	<ul style="list-style-type: none"> • SADC Water Division • Member States • Water Services Institutions • Private sector • Industries • NGOs • CBOs 	Ongoing	Water reused from one sector to the other (domestic to agriculture or domestic to industries)	
	Mainstreaming IWRM	Develop, publicise and disseminate standard guidelines for the provision of water services	Guidelines developed and disseminated by 2007	<ul style="list-style-type: none"> • SADC Secretariat • GWP-SA 	IWRM plans developed according to WSSD resolution	Guidelines for provision of water services developed and disseminated	RSAP projects 20, 21, 23, 24, 25, 26
		Mapping of surface and ground water resources	Database developed by 2015	<ul style="list-style-type: none"> • SADC • Member States • Cooperating partners • RBOs 	Progress made towards development of database	Database developed	RSAP AAA6, 14, 17

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
	Empowerment and participation of stakeholders in decision-making	Establish mechanisms for awareness raising on water conservation, demand management and pollution	Informed and committed water users in water conservation by 2015	<ul style="list-style-type: none"> • SADC Water Division • Member States • Water Services Institutions • Private sector • Industries • NGOs • CBOs 	Ongoing	Programmes for awareness raising in WC/WDM WC/WDM practices adopted by users	
		Involvement of communities in the decision-making process	Ongoing	<ul style="list-style-type: none"> • As above 	Ongoing	Greater community participation in water services and sanitation decisions	
	Improvement of education, awareness, training and research	Development and improvement of innovative technologies for water harvesting	Water harvesting technology in place by 2015	<ul style="list-style-type: none"> • SADC • Member States • Cooperating partners • Research institutions 		Alternative water sources available	

Sub-Vision 3: Proper Sanitation for All and Safe Waste Disposal

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
Regional Integration	Harmonisation of the enabling environment	Develop regional sanitation guidelines/ standards	Guidelines developed by 2015	<ul style="list-style-type: none"> • SADC Secretariat • Member States • IWSD • Research institutions • Private sector • NGOs 	Process of developing guidelines in place by 2008	Rate of adoption of guidelines	RSAP Project AAA5
	Effective institutional mechanism	Establishing and strengthening regional coordination of institutions dealing with sanitation	Institutions effectively cooperating for supply of water services by 2015 MDGs	<ul style="list-style-type: none"> • SADC Secretariat • Regional Water Services Institutions • Cooperating partners • Member States • Private sector • NGOs • CBOs 	Association of water supply and sanitation institutions established in the region in 8 RBOs by 2010	Increased coverage in access to sanitation	Establishing and strengthening regional coordination by institutions dealing with water supply and sanitation

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
		Development of the capacity of national institutions dealing with water supply, water quality and sanitation	National water services institutions are capacitated to fulfil their water services sanitation mandate	<ul style="list-style-type: none"> • SADC • Member States 	National water supply and sanitation institutions are functional	Increased customer satisfaction in the region	RSAP Projects AAA4, 5, 6, 7, 17, 22 National MDG initiatives
	Good governance	Develop guidelines for good governance with regard to the provision of sanitation services (transboundary and national)	Guidelines by 2010	<ul style="list-style-type: none"> • SADC Secretariat • Regional NGOs • RBOs • Member States • Private sector 	TORs for guidelines by 2006 Draft guidelines by 2007	Guidelines are used by RBOs and Member States	RSAP AAA 20

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
Poverty Eradication	Water supply and sanitation	Invest in water supply and sanitation programmes for urban and rural areas	SADC region has 100% access to water supply and sanitation by 2015 (each country to determine distance from a safe water source)	<ul style="list-style-type: none"> • SADC Water Division • Member States • Water Services Institutions • Private sector • NGOs • CBOs 	As per MDGs on water supply and sanitation by 2015	<p>Improved urban and rural supply</p> <p>Reduced incidences of water-induced diseases</p> <p>Improved assurance of supply (reduced outages)</p> <p>Greater customer satisfaction</p>	<p>RSAP Projects AAA4, 5, 6, 7, 17, 22</p> <p>National MDG initiatives</p>
IWRM	Environmental sustainability	Promote re-use of water	Ongoing	<ul style="list-style-type: none"> • SADC Water Division • Member States • Water Services Institutions • Private sector • Industries • NGOs • CBOs 	Ongoing	Water reused from one sector to the other (domestic to agriculture or domestic to industries)	

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
	Mainstreaming IWRM	Develop, publicise and disseminate standard guidelines for the provision of water and sanitation services	Guidelines developed and disseminated by 2007	<ul style="list-style-type: none"> • SADC Secretariat • GWP-SA 	IWRM plans developed according to WSSD resolution	Guidelines for provision of water and sanitation services developed and disseminated	RSAP projects 20, 21, 23, 24, 25, 26
	Empowerment and participation of stakeholders in decision-making	Capacity building in IWRM in the sanitation sector	Sanitation integrated in IWRM by 2025	<ul style="list-style-type: none"> • SADC Water Division • Member States • Water Services Institutions • Private sector • Industries • NGOs • CBOs 	Consideration of sanitation issues in IWRM	Number of IWRM plans that include sanitation management	RSAP AAA5 WSP

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
		Promote public-private sector partnership	Ongoing beyond 2025	<ul style="list-style-type: none"> • SADC Water Division • Member States • Water Services Institutions • Private sector 	Ongoing	Private sector fully participates in sanitation management planning	
	Improvement of education, awareness, training and research	Development and training in the use of guidelines for emergency preparedness and response to sanitation-related disasters (at schools, and in communities and institutions)	Guidelines disseminated by 2010	<ul style="list-style-type: none"> • SADC Water Division • Member States • Water Services Institutions • Private sector • Schools • NGOs • CBOs 	Guidelines developed by 2008	Degree of preparedness for disaster management	

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
		Mainstream sanitation and hygiene education in school curriculum and in communities	School curriculum includes sanitation training in all countries by 2025	<ul style="list-style-type: none"> • SADC Water Division • Member States • Water Services Institutions • Private sector • Schools • NGOs • CBOs 	50% of member states adopt school curriculum including sanitation by 2015	Level of awareness of sanitation in schools and communities	AAA5 WSP

Sub-Vision 4: Food Security for All Households

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
Regional Integration	Harmonisation of the enabling environment (to ensure the sustainable availability and adequacy of water for food production in the region)	Implement protocol in relation to water for food security	Implementation of protocol to effectively support food security by 2025	<ul style="list-style-type: none"> SADC Water Division Member States 	Implementation of Protocol to effectively contribute to RISDP target (2015)	Increased food availability in the region	Initiatives resulting from resolutions of Extraordinary SADC Food Summit, May 2004
Poverty Eradication	Water supply and sanitation	Assessment of water available for food production in the region	Same as RSAP AAA 14, include AAA 6	<ul style="list-style-type: none"> SADC Secretariat Member States CGIAR Centres 	Assessment of water availability by 2010	Availability of water for food production	AAA 14, AAA 6, RISDP (section on agriculture)
	Food security	Produce and/or update regional and country agriculture potential maps (by GIS)	Maps produced by 2010	<ul style="list-style-type: none"> SADC Secretariat (FANR) Member States CGIAR Centres Agriculture research centres 	Production of maps commissioned by 2007	Maps used to guide investment in agriculture	

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
	Energy security	Increase use of energy in water provision for agriculture (for pumping)	Energy is optimally used for irrigation water by small-scale farmers by 2025	Energy utilities Farmers Policy-makers	Increased use of energy for irrigation by 2015	Rate of use of energy for irrigation	
	Economic diversification	Promote concept of virtual water as an economic diversification tool	Food security for all households by 2025	SADC Secretariat (FANR) Member States CGIAR Centres Agriculture research centres	MDGs by 2015	Degree of optimal allocation of water resources to various sectors of the economy	Relevant section in the RSAP and RISDP
IWRM	Environmental sustainability	Promote re-use of water in agriculture	Ongoing	<ul style="list-style-type: none"> • SADC Water Division / FANR • Member States • Water Services Institutions • Private sector • Industries • Farmers' Associations 	Ongoing	Rate of reuse of water in agriculture	

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
	Mainstreaming IWRM	Institutionalise IWRM in agriculture and development planning	IWRM Plans integrate agriculture water use by 2007	SADC Secretariat (FANR) Member States CGIAR Centres Agriculture research centres Farmer groups	IWRM Plans integrate agriculture water use by 2007	Rate of incorporation of agriculture in IWRM planning	
	Empowerment and participation of stakeholders in decision-making	Re-introduction of best practices from traditional cropping systems	Traditional best practices fully integrated in agriculture by 2025	Agriculture research institutions Community farmers Member States	More farmers using best traditional practices by 2015	Mix of crops being grown by farmers	
	Improvement of education, awareness, training and research	Involvement of communities in agriculture research	Traditional best practices fully integrated in agriculture research by 2025	Agriculture research institutions Community farmers Member States	More farmers using best traditional practices by 2015	Mix of crops being grown by farmers	
		Use of irrigation technologies	Ongoing	SADC FANR Private sector CGIAR and research centres	Irrigation technologies are well integrated in agriculture practices by 2015	Rate of adoption of irrigation technologies by farmer	Initiatives resulting from Extraordinary Food Summit, May 2004

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
				Farmers		groups	NEPAD RISDP
		Promote rainwater harvesting in agriculture	Rainwater harvesting practices fully integrated in agriculture by 2025	Agriculture research institutions Community farmers Member States	More farmers using rainwater harvesting practices by 2015	Scale of use of rainwater harvesting practices in agriculture	

Sub-Vision 5: Energy Security for All Households

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
Regional Integration	Harmonisation of the enabling environment (to ensure the sustainable use of hydropower potential in the region)	Strengthen mechanisms for maximising hydropower generation in the region (e.g. SAPP, mini-hydropower plants)	Mechanisms are fully in place and functional by 2025	<ul style="list-style-type: none"> • SAPP • SADC Energy Division • Power utilities 	Hydropower contributes more to the energy grid by 2015	Initiatives such as WESCOR are implemented and similar ones developed	SAPP WESCOR RISDP Energy
Poverty Eradication	Food security	Hydropower dams designed to be multipurpose (for irrigation)	All dam designs are compliant with this by 2025	<ul style="list-style-type: none"> • Energy utilities • Member States • SADC Water Division 	New dam designs incorporate this provision by 2015	Number of multipurpose dams built for hydropower and accommodating irrigation needs	
		Increase use of energy in water provision for agriculture (for pumping)	Energy is optimally used for irrigation water by small-scale farmers by 2025	<ul style="list-style-type: none"> • Energy utilities • Farmers • Policy makers 	Increased use of energy for irrigation by 2015	Rate of use of energy for irrigation	

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
	Energy Security	Make an inventory of and/or update hydrologically suitable sites for hydropower generation	Inventory produced by 2010	<ul style="list-style-type: none"> • SADC Energy Division • SAPP • Power utilities 	Inventory commissioned by 2006	Inventory used to guide development of hydropower schemes	
		Build hydropower stations at sites identified above	Hydropower plants contribute optimal energy needs for all households and economic activities by 2025	<ul style="list-style-type: none"> • SADC Energy • SAPP • Power utilities • NGOs • RBOs • Private sector 	MDG targets on energy by 2015 (WSSD Declaration on WEHAB) RISDP target	Progress towards meeting target	RISDP Energy
	Safety from disasters	Hydropower dams designed to be multipurpose to cope with both floods and droughts	Hydropower dams optimally designed and operated to cope with floods and droughts by 2025	<ul style="list-style-type: none"> • SADC Water and Energy Divisions, FANR • Member States • Water and energy utilities 	Dams designed to be multi-purpose to cope with floods and droughts by 2015	Number of dams meeting this criteria	

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
	Economic diversification	Hydropower dams are multi purpose (agriculture and economic users)	Hydropower dams optimally designed and operated to be multipurpose to support other economic activities	<ul style="list-style-type: none"> • SADC Water and Energy Divisions, FANR • Member States • Water and energy utilities 	Hydropower dams designed for multipurpose use	Number of dams meeting these criteria	
IWRM	Environmental sustainability	Guarantee statutory releases of environmental flows in the design and operation of hydropower plants	<p>Release of environmental flows from all (suitably designed) dams by 2010</p> <p>All new dams are suitably designed for environmental flows</p>	<ul style="list-style-type: none"> • SADC Water Division • Member States • Dam designers and operators 	Same as target	Number of dams complying with the statutory requirements in their design and operation	

Sub-Vision 6: Environmental Sustainability

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
Regional Integration	Coordinated management of shared water courses	Establish RBOs	All 15 RBOs established by 2015	<ul style="list-style-type: none"> Member States SADC Secretariat Cooperating partners 	8 RBOs established by 2006 (RISDP)	RBOs ratified by all riparian states	RSAP AAA 8 RISDP Water Target 1
		Harmonise pertinent sectoral policies, legislation and regulations	Harmonised pertinent sectoral policies, legislation and regulations in all SADC member states by 2015	<ul style="list-style-type: none"> Member States SADC Secretariat Cooperating partners 	8 Member States harmonise their water policies by 2007	Pertinent policies, legislation and regulations revised to be consistent with SADC policies and protocols	RSAP 1, 9, 10, 11
		Adopt ecosystem/catchment approach	Sector programmes operating according to ecosystems/catchment approach by 2010	<ul style="list-style-type: none"> Member States RBOs 	Ecosystem/catchment approach adopted in 8 river basins by 2007	Implementation of IWRM principles by Member States	RSAP AA3, 4, 8, 16, 20, 24, 27, 32

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
		Implement strategic environmental assessments of surface and groundwater catchments	For all shared catchments by 2020	<ul style="list-style-type: none"> • RBOs • Riparian states • SADC Secretariat 	5 RBOs by 2010 10 RBOs by 2015	SEA and audit reports for all shared catchments	
		Institutionalise resource accounting	All shared basins by 2025	<ul style="list-style-type: none"> • Riparian states • RBOs 	Initiated in all countries by 2008	Resource accounting used in national and regional planning and decision-making	
Poverty Eradication	Economic diversification	Promote community-based eco-tourism in shared wetlands	By 2025 in all basins	<ul style="list-style-type: none"> • RBOs • NGOs • Private sector • Riparian states 	5 basins cooperating by 2010	Communities benefit directly from eco-tourism development	

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
		Initiate and strengthen catchment conservation programmes (e.g. Working for Water clearing of invasive species)	By 2025	<ul style="list-style-type: none"> Riparian states 	One basin in each country by 2008	Conservation programmes generate beneficial employment for local communities	
IWRM	Environmental sustainability	Allocation for ecological water requirements (environmental flows)	Allocation by 2015 Implemented by 2020	<ul style="list-style-type: none"> RBOs 	Assessment and determination by 2010	In-stream flow requirements determined and met in all shared waters	
		Reduce and control pollution and other threats to shared catchments (e.g. siltation, invasive species)		<ul style="list-style-type: none"> Riparian states RBOs 	Reduce by 50% by 2015	Water quality meets regionally accepted guidelines and standards	

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
		Implement water demand management	In all shared basins by 2012	<ul style="list-style-type: none"> • RBOs • Riparian states 	Initiated in all shared basins by 2008	Improved water use efficiency reduces water losses to below 15% in urban settings and 20% for irrigation	
	Empowerment and participation	Strengthen stakeholder awareness and participation in RBOs, particularly at community level and targeting vulnerable groups (i.e. Every River Project)	Equitable representation on RBOs by 2015	<ul style="list-style-type: none"> • RBOs • NGOs • Riparian states 	At least 33% representation of vulnerable groups on RBOs by 2010	RBO management structure reflects catchment demographics	
		Indicators: Link to existing indicators for MDG, NEPAD and future indicators for SADC strategy etc					

Sub-Vision 7: Security from Natural Disasters

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
Regional Integration	Effective institutional mechanisms	Strengthen regional and national disaster management programmes, including preparedness and response	Regional and national disaster management programmes by 2010	<ul style="list-style-type: none"> • Member States • SADC Secretariat • RBOs • Cooperating partners 	Regional and national disaster management programmes		AAA 32 AAA 2, 3, 15, 18, 21, 19, 23, 27 AAA 29, 15
		Strengthen institutional arrangements for disaster management	Stable institutional arrangements by 2010	<ul style="list-style-type: none"> • Member States • SADC RBOs • Cooperating partners 			
		Incorporate disaster management programmes in river basin management organisations	Disaster management programmes incorporated in all river basins by 2008	<ul style="list-style-type: none"> • Member States • SADC Secretariat • RBOs • Cooperating partners 	Data networks, capacity awareness building and mapping undertaken in 8 RBOs by 2007		

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
	Harmonisation of enabling environment	Harmonise data management systems	Management systems harmonised by 2008	<ul style="list-style-type: none"> • Member States • SADC Secretariat • RBOs • Cooperating partners 	Management systems harmonised by 2007		
		Establish network to facilitate data collection and collation	Data collection networks strengthened and expanded in all SADC states by 2008	<ul style="list-style-type: none"> • Member States • SADC Secretariat • RBOs • Cooperating partners 	Data collection networks strengthened and expanded in 8 RBOs by 2007		
		Develop and enhance communication capacity	Communication capacity strengthened in all SADC countries by 2008	<ul style="list-style-type: none"> • Media • Member States • RBOs • Cooperating partners 	Communication capacity strengthened in 8 RBOs by 2007		AAA21, 20, 3, 21, 13

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
IWRM	Improvement of education awareness, training and research	Carry out research on and develop management tools for natural disaster incidences	Information on disaster incidences established in the region by 2015	<ul style="list-style-type: none"> • Universities • Research institutions 	Information on disaster incidences available in member countries by 2008		AAA 23, 14, 17

Sub-Vision 8: Integrated Water Resource Management (IWRM)

Strategic Objective	Focus Area	Action	Target	Role Players	Milestone	Indicator	Linkages with existing Regional Initiatives
IWRM	Improvement of education, training and research	Develop and implement training programmes for non-tertiary levels	Training programmes for various stakeholders in member states is provided by 2010	<ul style="list-style-type: none"> • Member States • RBOs • NGOs • CBOs • Cooperating partners 	Training programmes for various stakeholders in 8 member states is provided by 2008		AAA 3, 4, 17, 22, 23
	Empowerment and participation of stakeholders	Establish institutional structures that promote effective stakeholder participation	Water resources managed at the lowest appropriate levels in all member states by 2010	<ul style="list-style-type: none"> • Member States • RBOs • NGOs • CBOs 	Water resources managed at the lowest appropriate levels in 8 member states by 2007		AAA3, 4, 22, 24, 31, 26, 25